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q out of Kuwait." andards in an orga d, is also a key parto ip formula."

thing called lettin stand what is exp Schwarzkopf said. eed, they must k sure of success is. part of the "lead a," he said, is esta

tude to learn with tion. ot to be willing histakes," he said. our mistakes. de to learn also in

s allowing people bs on their ow said. ders do not tell p ple how to do the

job," he said.

Schwarzkopf emphasized his be be a leader.

"Every single on of you out there in the House. now, or will be leader," he said.

Schwarzkopf said there is m ural born leade "very ordinary peo ple who have pr pared themselv nary situations." epare yourself and nes when someo

erts, a junior gener or who attended th id the princip. discussed were a lot of very go

nit home to me," he future I will try and Corps and the restance restance FDR to be elected to

f district appraiser. on Jan. 20, 1993. He won the 1992 his salary is consolveneral election with 370 electoral ving two position otes and 43 percent of the popular

xpayers' money, hyote in a three-way race. bugh more jobs have The 1992 election also gave the to help him fulfiDemocrats control of Congress as ooth positions Clinton, the first baby boomer presto offer taxpayerident, ticked off an ambitious list of rvice at the leasgoals, including a government over-

st," he said. naul of the health care system. voter registration But his first two years in office ents who have comwere marred by many legislative incorrectly has been efeats and near-misses crease student vote Clinton's popularity fell after

Vinn said. epublicans took over both the s County tax officHouse and Senate in 1994 for the Bryan Parkway clirst time in nearly 40 years. Since such services as voluen, he has moved toward the poand the renewal ditical center. He declared the "era f big government is over" and set

sheriff's race, cha asks voters to con-

Races to Watch

On the eve of the election, a few races capture attention

be midafternoon in California when the polls close in Indiana and Kentucky and Bob Dole discovers if his upset dreams have

THE BATTALION

y chance at reality. It won't be long after when Newt ingrich has a decent guess at whether he will still be ouse speaker come January. lief that anyone a Across America, Tuesday's ballot is crowded with

ucial contests. The presidential race is the headliner, nd there are elections for 34 Senate seats and all 435

Eleven states are choosing governors, and in at east 28 states the balance of power in legislative hambers was in question. Not to mention imporant local contests and a record number of ballot such thing as a nequestions, like a California effort to repeal state afirmative action programs, and proposals in 13 and leaders anitates that will test the staying power of the strugling term-limits movement.

In all this election-night mayhem, there are several ates and individual races that offer a glimpse into naonal trends — from the fight for the White House and ongress to whether Christian conservatives or orgaized labor get the upper hand in turning out voters in ler ... you can ste argeted contests. Here are 10 races or places to watch:

KENTUCKY

(AP) — If **Bill Clinton** is re-

lected, he would be the first De-

wo consecutive presidential terms.

Clinton was inaugurated as the

2nd president of the United States

Even with a win over President Clinton in this says Democratic pollster Mark Mellman.

a more modest

political agen-

da. He has also

endorsed many

GOP ideas such

as a balanced

budget and

tough-on-crime

his first taste of

Clinton got

torney general in 1976.

four-year terms.

presidential politics in 1972,

when he worked as Texas director

for George McGovern's campaign.

He lost his first bid for a House

seat in 1974 but was elected at-

Arkansas in 1978 and won a

two-year term. He lost a bid for

re-election in 1980. He was

elected governor again in 1982,

was re-elected in 1984 and sub-

sequently in 1986 and 1990 to

Clinton ran for governor of

Clinton

traditionally

WASHINGTON (AP) — It will tossup state, Dole would have a long way to go for his upset. But Dole cannot afford to lose the state. Down ballot, a GOP win over Democratic Rep. Mike Ward would calm Gingrich's nerves and dampen Democratic chances of retaking the House. GEORGIA

DECISION'

A must-win for Dole, and a pivotal state in the battle for the Senate. Democrat Sam Nunn is retiring, and Republican Guy Milner had late momentum in a tight race. Democrats need to gain three seats to win the Senate; losing here would make the climb steeper.

OHIO

The polls close at 7:30 p.m. EST, and by then Dole will know if he has a prayer. No Republican has ever won the White House without carrying Ohio. Democrats hope to defeat GOP Reps. Martin Hoke in suburban Cleveland and Frank Cremeans in the state's more conservative southeast corner. These are critical tests of the \$35 million AFL-CIO campaign to put the House back in Democratic hands.

NORTH CAROLINA SENATE

Four-term GOP Sen. Jesse Helms in a rematch with 1990 Democratic challenger Harvey Gantt, who is black and a former Charlotte mayor. Race was again an issue in the end. Helms never wins by much, and is banking on high Christian conservative turnout. "We need this seat to have a realistic shot of getting the Senate back,"



Until a tightening of the presidential race in the final week, Clinton aides were picturing an electoral landslide — in part because of the Democrat's lead in this usually Republican presidential state. A Clinton win here "and the so-called Republican lock on the Electoral College is shattered," said Clinton deputy cam-paign manager Ann Lewis. The Tampa-area seat of retiring Democratic Rep. Sam Gibbons is a GOP target.

ARKANSAS SENATE

Clinton's homestate factors big in Republicans' hopes to increase their 53-47 Senate majority. GOP Rep. Tim Hutchinson led late in the race to replace retiring Democratic Sen. David Pryor. Democrat Winston Bryant hoped for Clinton coattails.

NEW HAMPSHIRE

Democratic state Sen. Jeanne Shaheen was favored to become the state's first woman governor — and the first Democrat elected to that job since 1980. Republican Bob Smith, an anti abortion leader in the U.S. Senate, was in a tough race against former Rep. Dick Swett as Democrats looked to break the state's GOP tradition up and down the ballot.

ARIZONA

Not since Harry Truman in 1948 has a Democrat carried this state in a presidential race, a marker Clinton had high hopes of shattering until the race tightened late. One of several Western states where Ross Perot's



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WASHINGTON

gling to hold his seat.

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The defeat of then-House Speaker Thomas Foley headlined the 1994 Republican rout here. The six House seats gained by Republicans two years ago are the major battlegrounds, and late Republican momentum appeared to dampen Democratic hopes for a big swing back in their favor. Democrat Gary Locke was favored to become the first Chinese American governor of a mainland state.

CALIFORNIA

At the start of the campaign year, Republicans suggested affirmative action would be a major national issue. It wasn't, in part because of the popularity of retired Gen. Colin Powell, who declared himself a Republican and warned his new party against focusing on affirmative action, and because of Dole's decision to put the GOP's ambassador of minority outreach, Jack Kemp, on the GOP ticket. Dole did return to the issue during his late California push.

Some Republicans believe the anti-affirmative action initiative on the California ballot this year will increase conservative turnout. The results are likely to go a long way in shaping future debate on the issue.

Profiles of Major Presidential Candidates

1988 primaries, Dole announce his third bid for the White House in April 1995. But the campaign was in jeopardy at first, with a loss to conservative commentator Pat Buchanan in the New Hampshire primary. Dole would also lose the Arizona and Delaware primaries to publisher Steve Forbes.

Still, Dole prevailed in the Super Tuesday primaries and had a lock on his party's nomination by March 1996.

While attending Washburn University, Dole was elected to the Kansas House, serving 1951-53. He was elected Russell County attorney, serving 1953-61.

Dole was elected to the U.S. House in 1960, serving four terms nomination in 1980 and 1988.

before winning a seat in the U.S. Senate in 1968. He served from 1969 to 1996, including twice as Senate majority leader. He resigned

Dole from the Senate in May

1996 so he could concentrate on his presidential bid. "I will seek the presidency with nothing to fall back on but the judgment of the people, and nowhere to go but the White House or home," he said.

He was Republican National Committee chairman, 1971-73.

Dole ran for vice president in 1976 with President Ford, and also campaigned unsuccessfully for the Republican presidential

(AP) — When Ross Perot ran for president in 1992, he did it as an independent hoping to change "politics as usual." Now that Perot's running again, he's doing it his own way - politics as unusual.

The Texas billionaire has run a campaign mostly through television with paid half-hour specials, talk show interviews and commercials — no surprise from the man who started a windstorm in 1992 by offering to run for president on CNN's "Larry King Live.

Despite getting 19 percent of the popular vote in 1992, Perot's standing dwelled in the single digits four years later.

Perot spent much of his time on political issues before seeking the presidency, like championing the cause of U.S. prisoners of war in Vietnam.

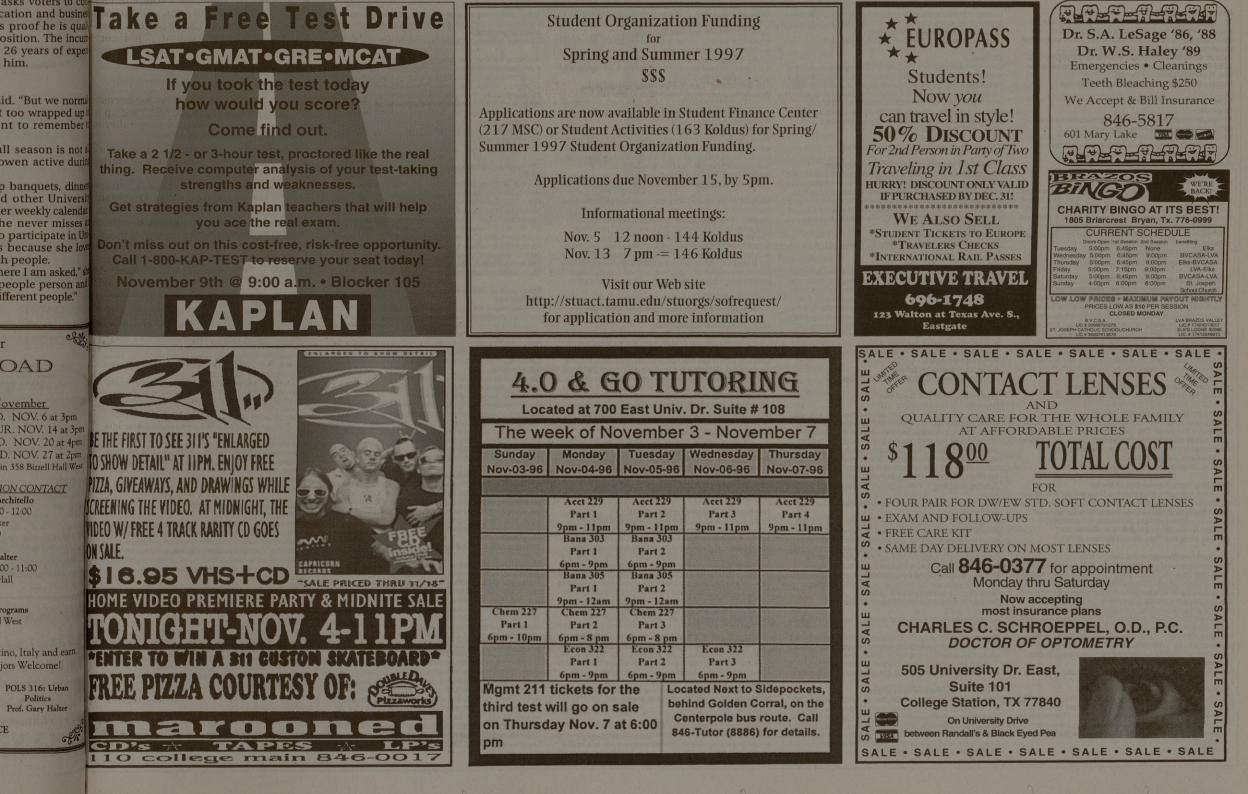
After his 1992 run, Perot fought hard in 1993 against the North American Free Trade Agreement.



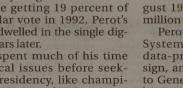
as the party's presidential nominee over former Colorado Gov. Dick Lamm in August 1996. The group claims 1.3 million members

Perot founded Electronic Data Systems. EDS grew huge doing data-processing and system de sign, and in 1984 Perot sold EDS to General Motors, which bought him out in 1986 for more than \$700 million.

Two years after selling his company, Perot launched Perot System Inc., based in Herndon, Va.



millions of his own money to form the Reform which Perot said is "not about me" despite overwhelmingly nominated



(AP) — After serving in Congress for nearly 35 years, **Bob Dole** set his sights on one final election prize: the presidency. After losing in the 1980 and in the Senate