

Halter

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an organizational standpoint have a limited city staff. Are you satisfied with Gulf States, and how do you view the current suit with Bryan? That's one area I will say I don't know too much about. I was new to the council when they started inter-viewing Gulf States. I am happy with the decision to go to Gulf States. That's about all I can say on that.

Ringer

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this, to be independent in utilities-water and sewage, but of course we're not going to have our own municipal power plant. We've made plans to obtain power from Gulf States. Why are you running? A year ago I had some ideas and was wondering why certain things weren't done. Now I've spent a year on the council and have learned how things operate and have learned what I can do and what I can't do. If I didn't run to stay on the council, I felt that I would have wasted a year. The year that I've had is valuable experience.

What's your feeling on the current ambulance situation? I think the city-run ambulance service was inevitable. The citizen input that I've had has been highly favorable of the city taking over the ambulance. I think it's a great advantage to the citizens to have ambulances located conveniently. We can put requirements on the type of

personnel that must ride on the ambulances. I think it will provide better emergency service.

What do you feel was not accomplished in your last term that you want to see come up? I think we've started some programs that we haven't finished. The capital improvements bond issue was a major step and we need to see those things through. My interests are the park improvements that were a part of the bond issue.

We've made some efforts to make College Station a pleasant community. I'd like to see all the citizens get involved in improving College Station.

How do you feel about running unopposed?

It's a whole lot easier than running opposed. I was really surprised that all three of us were unopposed. I've always felt that it's nice to give voters a choice.

I think it's a compliment to the councilmen who are running. Evidently, people aren't so dissatisfied with us that there is an organized effort to replace us.

What are your thoughts on the efficiency and future of the ward system?

I was not in favor of the ward system and still am not in favor of the ward system as it is set up. It divides the city into too small an area.

The problems that are in the city are not ward-type problems. I would hate to see the council get to the point where we argue, "well, I'm not going to talk about parking area until you get a park in my ward."

I think part of the reason there are not any more candidates in the election is the confusion over the ward system - what it really means and who's in what ward, and who's eligible to run.

What about controls on city growth?

I'm highly in favor of control by zoning and the improvement of plats. I think that people who are living in an area have an interest in that area, of course. There's an obligation that any development adjacent to or within an already developed area be in keeping with what's there. As developments come about we need to know what the effect will be on areas surrounding in terms of city services.

What do you think about the progress in constructing sidewalks?

I'm in favor of sidewalks and bikeways. There are a number of people who walk in the evenings. There are kids who walk or bike to school and they just don't mix with vehicular traffic. It bothers me to see them walking in the streets, but there just isn't anywhere else.

Are you satisfied with Gulf States, and how do you view the current suit with Bryan?

I'm satisfied with Gulf States. I really don't have too much to say with the suit.

Hazen

(continued from page 5)

all over the town, 2,300 out of 100 who voted. This year many people who might vote for me won't be able to. I feel that I'm representing the whole city.

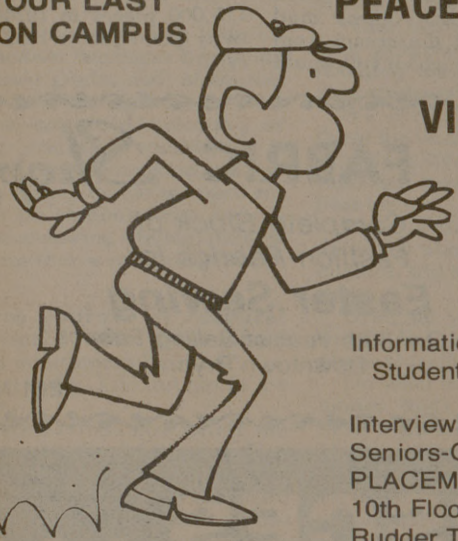
What about controls on city growth?

I'm in favor of planned growth. That's what is so important about the Comprehensive Plan. We know certain areas will be single families and certain areas will be commercial.

What do you think about the progress in constructing sidewalks?

I am unhappy that progress is so slow. It's just that we don't have

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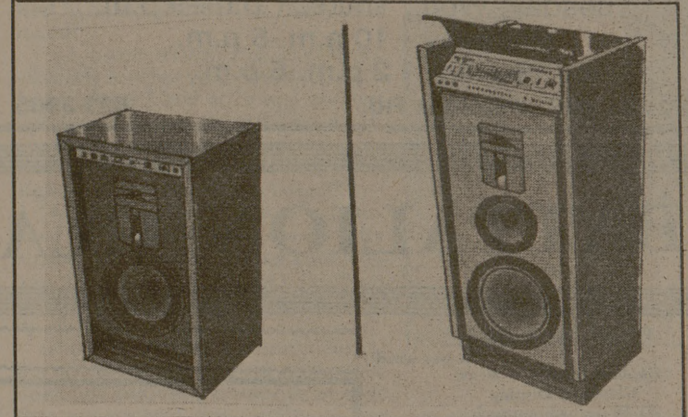
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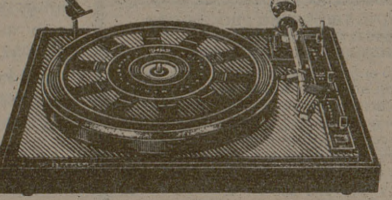
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5. GINGER ALE	5. JOSE CUERVO WHITE
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18. ICED TEA	18. JOSE CUERVO WHITE
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20. CELERY JUICE	20. JOSE CUERVO WHITE
	21. JOSE CUERVO WHITE

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How would you like to be forced to get permission from 379 separate Government agencies before you could work? That's what Armco has to do. We think you could hear a similar story from nearly any large company in America—if the regulatory paperwork leaves them any time to talk to you. Excessive regulation threatens your chance of getting a job.

Most of us agree that the goals regulation seeks are important. Clean air and water. Job safety. Equal rights at work. The problem is the way Government people now write and apply specific rules to reach those goals. Too often, the rules don't really do any good. They just tie companies up in knots as they try to comply.

Federal regulations now take up a twelve-foot shelf of textbook size volumes printed in small type. 13,589 more pages were written last year alone. And Washington is more than matched by a growing army of state and local regulators.

Nobody really knows how much money regulation costs. Some say it's up to \$40 billion a year. Companies paying that bill can't use that money for jobs. A new job, on the average, now costs a company \$42,168 in capital investment. (Armco's own cost is \$55,600.) At \$42,168 per job, regulation last year ate up the money which

could have created 948,000 new jobs.

No sensible American wants to dismantle all Government regulation. But we think the system has gone berserk and the cost is out of control.

Free—Armco's plain talk on how to get a job

We've got a free booklet to help you get a job. Use it to set yourself apart, above the crowd. We answer 50 key questions you'll need to know. Like why you should bone up on companies you like. What to do after the first interview. Hints to make you a more aggressive, attractive job candidate. All prepared for Armco by a consulting firm specializing in business recruiting, with help from the placement staff of a leading university.

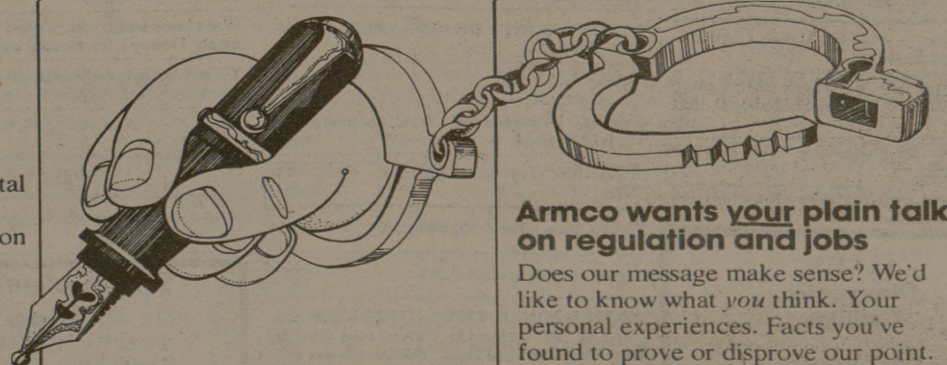
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Plain Talk About REGULATION

Besides our 379 permits, Armco at last count had to file periodic reports with 1,245 federal, state and local agencies. What happens to Armco and other companies isn't that important. But what happens to a company's jobs is. Here's a small example:

The Government requires companies to give employees reports on their benefit plans. Fair enough. But the timing this year, plus the complexities of Armco's plans, didn't let us print a report in our company magazine. Instead, we had to mail them—200,000 in all—to each employee individually. This didn't add one dime to Armco people's benefits. But it's cost us \$125,000 so far. That's two jobs we couldn't create, right there.

Next time anybody calls for a new regulation, you might ask for some sensible analysis of the costs and benefits—including how many jobs might be lost. One of those jobs could be yours.



Armco wants your plain talk on regulation and jobs

Does our message make sense? We'd like to know what you think. Your personal experiences. Facts you've found to prove or disprove our point. Drop us a line. We'll send you a more detailed report on regulation and jobs. Our offer of *How to Get a Job*, above, tells you how to write us. Let us hear from you. We've all got a stake in more American jobs.

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