

Organizational structure explained

University administration here to serve students

By SANFORD RUSSO
Battalion Staff

A university is a strange animal in the mind of a systems analyzer.

It's not really a business, although there are money concerns. It's not just a place of education, although there are classes held daily year in and year out. It's not a service, although there are plenty of helping agencies around. It's not a research foundation, although research is a major occupation for many university employees.

A university of any size is a combination of all these things, and what's more, the bigger a university gets, the more complex and confusing the organizational charts become.

When President Jack K. Williams came to A&M he had a challenging task awaiting him. He had to guide through its growing pains a univer-

sity that was to become the fastest growing institute of higher learning in the United States. As any parent will tell, that's no easy job.

Williams came to A&M in November 1970, to replace Earl Rudder who had died the previous year. Like any administrator, Williams set about looking at what existed and redesigned it to be workable under his hand.

Through the retirement of vice presidents, positions have been consolidated until where there were seven vice presidencies there are now three. The remaining three are executive vice president of administration, vice president of academic affairs and vice president of student services.

During the summer of 1976, Dr. Williams has had a number of heart attacks which have made it impossi-

ble for him to carry on the duties of president. Presently Williams is listed in fair condition at Houston Methodist Hospital and is communicating with administrative officers.

During Williams' leave of absence, the duties of president of both A&M and the A&M system (consisting of A&M and its research annexes, Prairie View A&M, Tarleton State, and the Galveston campus) rest in the hands of W. C. Freeman, executive vice president for administration.

Freeman was appointed to act for the president by A&M's nine-member Board of Regents July 29. He will retain these duties until the Board changes his status.

Freeman's job as executive vice president of administration for the system is only a part-time position

because he is also the chief administrative officer for A&M University.

"I'll take as much time as it takes to get the job done," Freeman said.

As administrative chief, Freeman rides herd on all the business that takes place at A&M. Such people as the university comptroller, Clark Diebel; the supervisor and coordinator of university maintenance, purchasing, management services and systems construction, Howard Vestal; systems physical plant, Logan Council; and the system's personnel officer, Ray Smith report directly to Freeman.

"What we're going to do is utilize the talents and abilities of people on staff through the delegation of responsibility," Freeman said in a recent interview when asked how he expected to handle the business concerns of both the University, which had been under the jurisdiction of retiring business vice president Tom Cherry, and the system.

Freeman came to A&M in 1947 and "has just been present" since that date moving into his current position. He received his B.S. from A&M in Agricultural Administration.

Basically, Freeman sees his job as coordination and mobilization of funds received for the University's operation from the student, the federal and state governments, research sponsors and donors while staying within the boundaries of rules and regulations set by these agencies.

To help keep the University within boundaries, Systems Attorney James Bond checks over all contracts and agreements made by University personnel or directors. The University is currently looking for another man to work in the office. Bond joined A&M March 1 and is replacing Judge James Amis, who retires September 1.

In Freeman's mind, Williams has been simplifying and streamlining

the organizational structure of A&M since his arrival on campus.

An area where there has been tremendous reshuffling of names and responsibilities is student services, under the direction of Dr. John Koldus. Koldus came to A&M at the first hint of the enrollment boom, 1972. Since that time Koldus has not only taken the duties of dean of students but also acquired the duties of all agencies that deal with student wants and needs outside the classroom.

Anything that receives student services fees, aside from the Athletic Department (which is another story), is generally listed as Koldus' responsibility.

(There are some things at A&M which are handled through committees which answer directly to the president. Some, like the student newspaper, could be considered student services. Others could be considered administrative like study of new regulations. Still others should be academic, like choice of Centennial lecturers. But if you're the president you can organize things as you are allowed by your bosses.)

The people working in the student services office with Dr. Koldus are Howard S. Perry, who deals with administrative problems, associate vice-president; Gen. Ormand Simpson, assistant vice president; and Larry M. Ludewig, administrative assistant to the vice president.

Koldus then has division directors who handle the day-to-day functioning of the different services available on campus. The division directors are O. L. Luther, University Police chief and one-time Texas Ranger; J. Wayne Stark, Memorial Student Center Council and Directorate which does student union programming; Dr. Claude Goswick, Health Center; Dr. Charles W. Powell, Student Affairs; Dr. Wade Birch, Personal Counseling; Dr.

Carolyn Adair, Student Activities; Ken Robison, Student Legal Advisor; and Col. Tom Parsons, Commandant of the Corps.

Each of these people directly serve the students in a face-to-face situation and have back-up staffs.

Not to be overlooked, is the Academic Affairs branch.

This is overseen by Dr. John C. Calhoun, who stepped into his position in 1971. He also has done plenty of reshuffling in the intervening years. He is in charge of curriculum, research and promotion of education.

Working in his office are Dr. Robert Wainerdi, associate vice-president and Dr. Haskell Monroe, dean of faculties. There are several directors under Calhoun. They are Leatha Malloy, Educational Information Services; Dr. Charles McCandless, Academic Planning and Services; Dr. James Bradley, Continuing Education; Dr. Robert Berg, University Research; and Dr. Irene Hoadley, Libraries.

The deans of the university are also responsible directly to Calhoun. They are Dr. G. W. Kunze,

Graduate College; Edwin Admissions and Records; Dr. Kunkel, Agriculture; Dr. Reed, Architecture and Mental Design; Dr. John Business Administration; Dr. Hubert, Education; Dr. nson, Engineering; Dr. Geosciences; Dr. David Liberal Arts; Dr. James Medicine; Dr. William Moody College; Dr. J. M. Science; and Dr. George Veterinary Medicine.

The deans not only have a great deal to do with academic policy, but they are responsible for the students in their colleges. They are "progressing" cases the deans are assistant and associate deans whom deals exclusively with students and the other with

That puts the students' culity at the bottom of the tional chart, unless one as the University is set up for fit those to be educated

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Final Examination for the Doctoral Degree
Name: Hubbard, Robert Lane
Degree: Ph.D. in Chemistry
Dissertation: DIEHL - ALDER REACTIONS OF TRIALKYL 3-PHOSPHONOACRYLATES
Time: August 12, 1976 at 12 noon
Place: Room 1335 in the Chemistry Building
George W. Kunze
Dean of the Graduate College

THE GRADUATE COLLEGE

Final Examination for the Doctoral Degree
Name: Killbrew, Don Wagner
Degree: Ph.D. in Biology
Dissertation: THE DEGREE OF POLYMERIZATION AND HETEROZYGOSITY IN TWO POPULATIONS OF GLIBANARIS VITALLUS (BOSC) FROM THE TEXAS COAST
Time: August 10, 1976 at 10:00 a.m.
Place: Room 313B in the Biology Building
George W. Kunze
Dean of the Graduate College

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Final Examination for the Doctoral Degree
Name: Joubert, Paul Edward
Degree: Ph.D. in Sociology
Dissertation: SOCIAL STRUCTURE, CRIME AND IMPRISONMENT: A CAUSAL ANALYSIS
Time: August 24, 1976 at 10:00 a.m.
Place: Room 127 in Bolton Hall
George W. Kunze
Dean of the Graduate College

THE GRADUATE COLLEGE

Final Examination for the Doctoral Degree
Name: Reinschmidt, Lynn Lee
Degree: Ph.D. in Agricultural Economics
Dissertation: AN EVALUATION OF ECONOMIC BENEFITS AND COSTS OF INDUSTRIALIZATION IN RURAL COMMUNITIES IN TEXAS
Time: August 20, 1976 at 10:00 a.m.
Place: Room 310 in the Agriculture Bldg.
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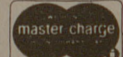
College crises, grades, legal rights and vacation getaways are just a few of the many topics covered in "Nutshell," the free publication sponsored locally by Texas A&M Student Government.

The 96-page magazine is designed to be a student's handbook for college, with many articles written by specialists in their fields.

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